INCLUSION ACTION One-Year Update

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Introduction



What is engagement at Smith?

Conversing and collaborating across on-campus constituencies

Motivating community members to take action

Conversing and connecting outside of a formal structure

Why is engagement important to Smith?

Better serve faculty, staff and students in a collaborative and communicative environment

Better attract and retain high-quality, diverse faculty and staff

Facilitate a stronger and more efficient organization

Understanding barriers are critical to engagement

- Hierarchies
- * Time
- Recruitment
- Sense of importance/priority

- Siloing
- Comfort level
- Energy level
- Cluelessness

Hypothesis



Issues/themes considered

Facilitating difficult conversations among faculty and staff

Collaborating across differences – faculty/staff, staff/student, faculty/student

Encouraging story sharing

Navigating conversation across hierarchical boundaries

Experimenting with interactive, tactical engagement

Hypothesis

New low-stakes/low-barrier opportunities to connect may lead to more engagement across differences in the Smith Community

LOW-STAKES OPPORTUNITIES + LOW-BARRIER OPPORTUNITIES =

A SENSE OF BELONGING & A MORE COHESIVE COMMUNITY

Experiment



WHEEL! MEAL! GET REAL!



Three low-stakes/low-barrier experiments designed to facilitate different modes of interaction among diverse campus groups

Experiments included informal and formal conversational prompts

WHEEL!

Tested low-stakes, story sharing in a public, casual setting, using a fun tactical approach

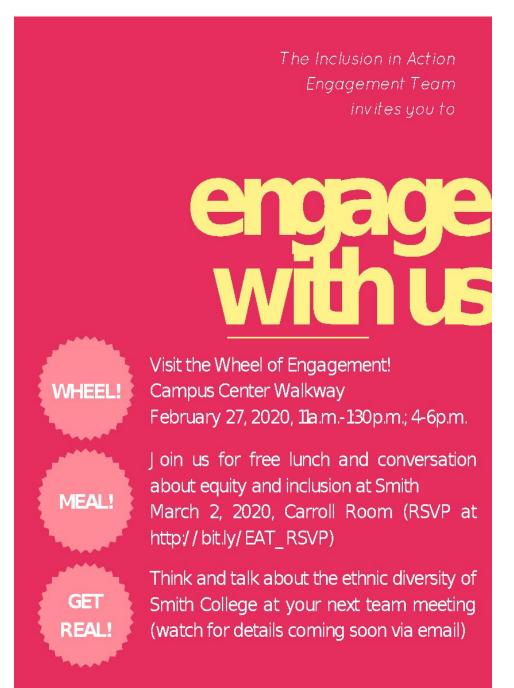
Prototype #1 Tested February 27, 11:00-1:30; 4-6:00p





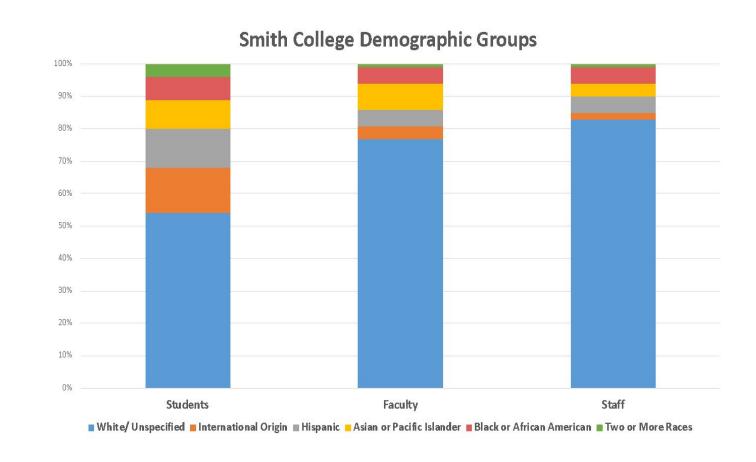


Engagement in Action Team



MEAL! Prototype #2 – Tested March 2 (luncheon)

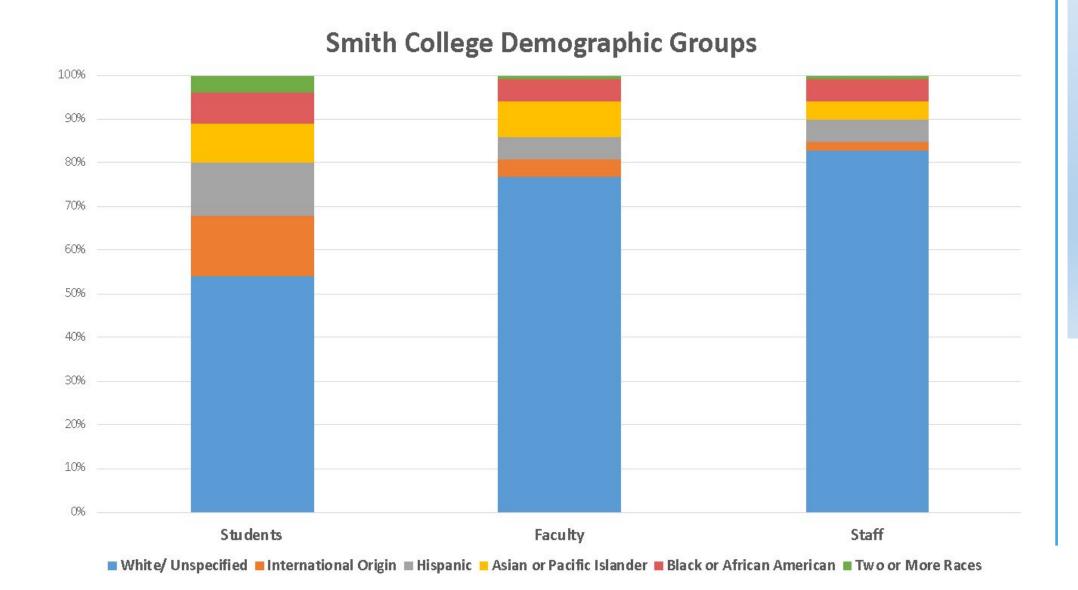




Tested difficult conversations around diversity statistics across hierarchical boundaries, campus groups

Diversity statistics were discussed following casual conversation

GET REAL!



Prototype #3 Staff and faculty meeting prompt - Untested

Who Are We?

- What do you know about the cultural and racial background of our community here at Smith?
- How many of us come from different countries?
- Which population group (Students, faculty, and staff) is most diverse?
- Does an imbalance between these groups lead to tension on campus?
- How can you get to better know someone who has a different background than your own?

Attempted to test feasibility of an all-campus mandated conversation prompt regarding diversity realities

Outcomes



WHEEL! MEAL! GET REAL!

- Two of three (WHEEL!, MEAL!) resulted in successful outcomes
 - ❖ Approximately 150 members of the Smith community engaged
 - Individuals engaged in casual and sometimes more meaningful conversations
 - New face to face connections, unexpected joy and positive energy created
 - Few faculty engaged
- GET REAL! not successfully executed

Wheel of engagement

Captured approximately 50 engagements

Attracted many who were curious as to what was going on

Engaged more students and staff than faculty during lunch

Prototype #1
Tested February 27, 11:00-1:30; 4-6:00p



Engement and Action

MEAL!

- 61 registered/44 attendees/20 survey respondents
- Greatest response to personal invites vs.
 RSVPs via eDigest
- More staff attendees (Engagement Team is staff heavy)

Attendee response to engagement questions displayed at tables (1 of 4 displayed on right)

Prototype #2 – Tested March 2 (luncheon)

WHAT DOES ENGAGEMENT MEAN TO YOU?

ENGAGEMENT TO ME IS INTENTIONALLY APPROACHING, ADDRESSING, AND WORKING THROUGH TOPICS OF DISCUSSION. IT IS THE PROCESS OR WANTING TO EXPLORE AND LEARN, RATHER THAN PASSIVELY OBSERVING WHAT'S GOING ON AROUND YOU.

TREAT ALL PEOPLE WITH RESPECT AND KINDNESS REGARDLESS OF SES, ETHNICITY, RACE, NATIONALITY. BE REAL AND GENUINE.

ENGAGEMENT IS A COMMITMENT TO LISTENING AND SHARING IDEAS
WITH OTHERS WITH WHOM YOU HAVE VARIOUS LEVELS OF COMMONALITIES.

Being involved with one's community; caring about others

EXCHANGING AND SHARING INFORMATION IN A POSITIVE WAY TO LEARN MORE ABOUT ONE ANOTHER OR TO LEARN FROM ONE ANOTHER.

INVESTED COMMUNICATION

IT MEANS BEING ON THE COMMUNICATIONS TEAM AND BEING INVOLVED!

EMPLOYEE ENGAGEMENT TO ME MEANS FEELING PASSIONATE ABOUT OUR WORK. IT ALSO MEANS FEELING EMPOWERED TO DO
THE BEST WORK WE CAN WHEN AND HOW WE CAN.

Supporting a community to meet their needs.

ENGAGEMENT MEANS SHOWING UP AND DOING THE WORK.

IT MEANS A LOT OF THINGS BUT ONE THING THAT COMES TO MIND IS THAT, FOR ME,

ENGAGEMENT HAS MORE OF A SENSE OR CONNOTATION OF UNFOLDING OVER A PERIOD OF TIME,

BEING RELATED TO A PROCESS, THAN BEING A ONE-TIME OR SHORT-TERM EVENT.

THERE'S ALSO (FOR ME) A SOCIAL, POLITICAL, AND ETHICAL COMPONENT TO ENGAGEMENT AS WELL

HISTENING AND SHARING

Learnings



What did we learn?

Smith community is inclined to connect in ways that feel meaningful

Staff and students are receptive to conversational prompts around diversity

Casual conversation around fun topics and opportunities to step out of one's comfort zone, break down barriers leading to more substantive conversations

Play and fun are not antithetical to being a mature, thoughtful adult



What did we learn?

- ❖ Campus-wide communication is a broad challenge that needs re-evaluation, especially from an equity perspective
- The support of senior administration is necessary in order to more effectively communicate with all campus constituencies.
- ❖ Structural barriers exist, making it difficult to engage with faculty
- Experiences designed to draw new people in and show others engaging within a public setting, can help community members conquer hesitation to participate
- Tailored outreach strategies are needed to meet the information/schedule/bandwidth of various groups



What did we learn?

Creating and testing prototypes in a short period of time required a team effort and collaborative leadership



Recommendations



As a result of the three experiments, we recommend

- Office for Equity and Inclusion (OEI) should expand on low-stakes/low-barrier activities
 - Small diverse design team (2 students, 2 faculty, 2 staff)
 - 3 to 4 activities/year
 - Wheel could be one of a series of different creative/tactical/guerilla activities implemented to connect people
- ❖ OEI, in tandem with the Inclusion Council, should investigate where systemic communication roadblocks that hinder change efforts exist, especially those aimed towards engaging faculty and those who are unwilling to participate voluntarily

We recommend (continued)

- Smith College administration should
 - Empower diversity, equity and inclusion efforts by responding to and elevating initiatives
 - Build and maintain channels of communication/collaboration with groups focused on these efforts
- ♦ OEI should continue to support cross-group committees designing engagement opportunities and building solutions around diversity, equity and inclusion

Acknowlegements



Engagement in Action Team

Shout-out to the Team

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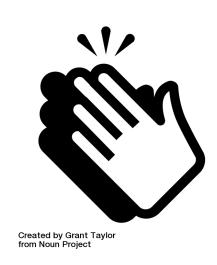
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Thank you.

SMITH COLLEGE